FEDERAL CENTER

Comprehensive Plan Amendment

City of Lakewood
August 2008
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BACKGROUND

The Federal Center is a 640-acre secured federal facility operated by the U.S. General Services Administration (GSA). The Federal Center was acquired in 1941 by the U.S. government and is currently used for office, research, and administrative purposes by 26 federal agencies. There are approximately 4.1 million square feet of space in 50 active buildings at the Federal Center, and there are approximately 6,000 on-site employees. The site was annexed by the City of Lakewood in 2007.

This GSA Master Site Plan for the Federal Center replaces a plan developed in 1997 and addresses new opportunities for site development. An Environmental Impact Statement (EIS) was prepared to comply with the National Environmental Policy Act (NEPA) and evaluates the proposed Master Site Plan alternatives. The EIS identifies the environmental effects associated with implementing the proposed alternatives. With the closure of the public comment period on the Environmental Impact Statement (EIS), a Final Master Site Plan was adopted by GSA to articulate the overall vision for the Federal Center.

The Final EIS accompanies the Final Master Site Plan. A Record of Decision was adopted that summarizes the Final Master Site Plan and Final EIS decisions.

Planning Process

GSA's comprehensive planning process to develop a long-range Master Site Plan incorporated communication and outreach to approximately 50 federal, state, and local agencies, as well as community stakeholder groups and members of the general public. The master planning effort has included design charrettes, roundtable committee meetings, community meetings, federal focus groups, federal tenant meetings (on and off site), and numerous stakeholder interviews.

The public scoping process included an informal open house workshop, two formal scoping meetings, and two smaller group meetings. These meetings were held at the start of the EIS process as a means to present and discuss the preliminary plan concepts with the public and stakeholders. The input received during scoping was documented and compiled into a scoping report that is available upon request from GSA.

U.S. General Services Administration (USA) developed a Master Site Plan that replaces the previously adopted plan and addresses new opportunities for site development. A Final Environmental Impact Statement (FEIS) was prepared to comply with the National Environmental Policy Act (NEPA) and evaluates the proposed Master Site Plan alternatives. The FEIS identifies the environmental effects associated with implementing the proposed alternatives. With the closure of the public comment period on the Environmental Impact Statement (EIS), a Final Master Site Plan was adopted by GSA to articulate the overall vision for the Federal Center.

The Final EIS accompanies the Final Master Site Plan. A Record of Decision was adopted that summarizes the Final Master Site Plan and Final EIS decisions.

The natural and man-made environmental resources analyzed in the EIS, and summarized in the Record of Decision, include the following:

- Land Use
- Hydrology and Water Quality
- Socioeconomics
- Vegetation
- Environmental Justice
- Wildlife
- Community Services
- Cultural Resources
- Public Utilities
- Visual Resources
- Transportation
- Air Quality
- Geology and Soils
- Noise/Vibration
- Hazardous Materials
Background, continued

The Record of Decision summarizes environmental consequences that are more comprehensively described in the Final EIS. Effects on most evaluated environmental resources of implementing the Final Master Site Plan are positive, negligible, or temporary. Consequences to some resources require mitigation measures identified in the Final EIS. With implementation of the required mitigation measures, impacts on the environmental resources are not significant. The most extensive mitigation measures necessary to implement the Final Master Site Plan are transportation system improvements, including improvements on the Federal Center and improvements to the arterial street network off-site that serves the Federal Center.

The full Record of Decision can be found on the GSA website.

Work of the Advisory Committee

Once the Master Site Plan was adopted by GSA, the City determined that the plan should be incorporated into the overall Comprehensive Plan in order to complete the inclusion of the Federal Center into the City. The amendment was developed by an advisory committee of City Council and Planning Commission members; representatives of businesses and neighborhoods surrounding the Federal Center; representatives from GSA, RTD and St. Anthony’s Hospital; and City staff. The committee then recommended approval of the plan amendment to the Lakewood Planning Commission and City Council.

Regional Context

The Federal Center property is centrally located in the City of Lakewood: it is within a 15-minute drive to downtown Denver via U.S. Highway 6 (West 6th Avenue) and minutes away from the 470 beltway and Interstate 70 (I-70), the major east-west route through the metropolitan area. The property is bounded on the north by West 6th Avenue, a six-lane major highway; and by major arterial roads on the other three sides: Alameda Avenue on the south, Union Boulevard on the west, and Kipling Street on the east.

The Regional Transportation District’s (RTD) Cold Springs Park-n-Ride, including approximately 650 parking spaces, is located on the northwest corner of the site. Eight local bus routes, four express routes, three regional routes, and an express bus to Denver International Airport currently serve the facility. As a result of the voter-approved FasTracks initiative, a light rail transit station with several bus bays and 1,000 parking spaces will replace the existing RTD Cold Springs Park-n-Ride. The intermodal station, to be located on the western portion of the site, will be a significant hub for RTD’s proposed West Corridor Light Rail Line that will connect Union Station with the Jefferson County Government Center.
**SITE HISTORY**

Prior to 1940, the land currently occupied by the Federal Center was used for agriculture and ranching purposes and was known as Downing Ranch. In January 1941, the U.S. Government purchased 1,422 acres of land (including the approximately 640 acres of land now known as the Federal Center campus) for the Denver Ordnance Plant (DOP), a facility constructed for the purpose of the production of small arms ammunition to be operated by the Remington Company. At its peak, the DOP occupied a site of approximately 3.25 square miles in area, had over 200 buildings with more than 2,400,000 square feet of floor space, 11 miles of railway spur, 15 miles of fencing, 17 miles of roads, six restaurants serving 20,000 meals a day, complete modern police and fire departments, and a fully equipped hospital (DPL 1943).

After World War II, the ammunition plant closed and the buildings were used for office, research, and administration purposes by a number of federal agencies. Many of these buildings continue to be used for such purposes today.

**LAND USE**

The Federal Center has approximately 4.1 million square feet of rentable space in over 50 active buildings. Although located within Lakewood’s city limits, the property retains federal jurisdiction. Except for a few buildings and facilities within the campus, the General Services Administration (GSA) is responsible for the operation and maintenance of the Federal Center’s physical assets and natural resources. Facilities not controlled by GSA include the U.S. Post Office at the intersection of Alameda Avenue and Oak Street; the current Regional Transportation District (RTD) Park-n-Ride on the northwest corner of the Federal Center site; and, the U.S. Army Reserve facility on the northeast corner of the property. There is currently no private development on the property.

The Master Site Plan provides a new long term vision and redevelopment strategy for the Federal Center, including the character and location of new development. As such, the Master Site Plan will serve as a guiding document to ensure that future changes benefit the Federal Center by capitalizing on the availability of transit service and helping to protect the best features of the site, including its premier location and campus setting. In an effort to help realize a new vision for the Federal Center site, the following goals were established at the beginning of the planning process:

- Safeguard the interests and meet the current and future needs of federal tenants.
- Maximize the value and appeal of the Federal Center site.
- Establish a vision for a dynamic, mixed-use center.
- Capitalize on the premier location and setting to attract new federal and non-federal users.

Improvements to the Federal Center’s federal tenant campus are intended to retain and attract federal agencies from other metropolitan Denver locations. The objective of the Master Site Plan is to enhance workplace quality-of-life through better commuting access, a broader base of amenities, and a greatly enhanced aesthetic environment.

The results of the comprehensive outreach efforts and the involvement of stakeholders helped GSA gain an understanding of the key Master Site Plan issues from a variety of perspectives. The following vision statement and cornerstone principles were developed to express the collective ideas and values that GSA stakeholders, federal tenants, community members, and other partners have for the Federal Center site:

**Vision Statement**

“This world-class federal campus integrates a mix of uses that complement the larger community. The campus serves as a model for innovative partnerships, enhancing value for taxpayers and the efficiency and longevity of federal operations. In meeting the federal mission, the campus embraces sustainability, design excellence, and greater accessibility for the public. It serves as a prominent and progressive community hub, capitalizing on the availability of public transit and services. The campus reflects a renewed commitment to our collective future.”
The Vision

Federal Campus
The campus is a place of buildings and open space in concert with the needs of the federal employees and visitors that fosters innovation, public service and agency interaction. An important element of the master plan for the Federal Center is the urban green known as the Quad that along with its surrounding structures creates the heart of the Federal Center.

Mix of Uses
A cornerstone principle of the master plan for the Federal Center is to integrate the commercial employment uses with the vitality and services of retail, residential, and other supporting land uses. A well organized system of walkable streets with the continuity of trails and bikeways, open space parks and urban greens can create the connection between the transit oriented development districts and less formal campus districts.

Sustainability
The planning philosophy aims to achieve a nationally recognized sustainable campus environment that embraces all aspects of sustainability including the use of transit; LEED Certified site planning and green architecture; resource management that reduces water usage and integrated stormwater management; energy efficiency and pollution reduction; healthy indoor air; along with the conservation of wildlife and natural resources.

Design Excellence
GSA’s Design Excellence and Urban Livability Program is recognized for the quality of not only buildings but also the public realm of streets, parks and open space. The master plan integrates these program elements and actions to guide the development of the Federal Center.

Community Hub
The Federal Center is an important destination in the City of Lakewood and the greater metropolitan Denver region. The proposed RTD Intermodal Station, St. Anthony Hospital and public services of Federal agencies will create areas that function as gathering places to service the needs of a variety of users and visitors.
**Land Use**

Several land use principles were considered in the planning process, including the desire for land use compatibility, the advantages of transit-oriented development, and the preference for a mix of uses, including a federal campus core area. A facilities inventory and analysis was also conducted to determine which existing federal buildings are likely to remain in continued use or have the potential for reuse within the Federal Center.

Identifying a federal campus core reflects the desire for an attractive area with appropriate security levels that meets existing and future needs of federal tenants. Other objectives were to ensure compatibility with the surrounding commercial districts and residential neighborhoods, as well as the planned RTD Intermodal Station and St. Anthony Hospital projects. Higher-density transit-oriented development in the vicinity of the planned RTD Intermodal Station is intended to provide amenities that would benefit both the RTD Intermodal Station and the Federal Center such as a complementary mixture of office, research and development, industrial, retail, and potential residential uses. This mix brings increased vitality and market balance to the Federal Center.

**Community Design and Character**

To achieve the vision for the Federal Center, it was essential that the Master Site Plan integrates a mix of uses, is a model for innovative partnerships, and embraces sustainability, design excellence, and greater accessibility for the public. The Master Site Plan was created in response to the local community character and reinforcement of the primary physical characteristics of the site, such as existing land use character and views and consideration of the significant history of the site and its long-standing role in the community.

Views from the Federal Center site towards downtown Denver, Green Mountain, and Front Range mountain peaks are an important consideration in the Master Site Plan. Site amenities such as passive and active open space for tenants and members of adjacent neighborhoods are integral to the future of the Federal Center. Resources and issues such as cultural resources, natural greenways and drainages, and sustainability were additional considerations in the development of the Master Site Plan.

**Transportation**

Transportation is a fundamental consideration of the Master Site Plan, not only because of concerns about safety and function, but because connectivity to the planned RTD Intermodal Station is central to the future of the Federal Center. It is essential that the transit station be accessible to pedestrians, bicycles, autos, and regional and local buses. Clear visual and physical connections between the transit station and the surrounding areas are critical to both the federal campus and the existing surrounding community.

Traffic studies conducted and analyzed within the context of the Master Site Plan focused on operational and safety issues as well as access and circulation. These traffic studies also examined existing and projected future capacity needs of the road system. Of particular importance is connecting future roadways and infrastructure within the existing hierarchy of streets. Ensuring a sufficient supply of parking on site was also a key objective.
In conjunction with GSA’s federal land disposal action that transferred approximately 65 acres to the City of Lakewood by negotiated sale, Lakewood has annexed the entire Federal Center site into the city limits. An official development plan has been completed and adopted.

The land disposal was addressed in an Environmental Assessment, Potential Development of the Western Portion of the Denver Federal Center (GSA 2005a).

The Master Site Plan seeks to influence how the two development projects address connections to the Federal Center and the surrounding community, the pedestrian environment, street connections, as well as the preferred orientation and position of the respective buildings.

RTD Intermodal Station

Current RTD plans for the expansion of the light rail transit system anticipate completion of the West Corridor rail line to Golden in 2013. The line will generally follow the alignment of the 13th Street corridor and include an intermodal station in the northwestern portion of the Federal Center.

In general, the RTD Intermodal Station will provide increased commuter transportation options and will open a wide array of pedestrian-oriented land use configurations focused around the transit station itself. This transit-oriented development opportunity increases the viability of much denser, higher-value development with a more diverse mix of uses.

St. Anthony Hospital

The St. Anthony Hospital, relocated from Denver, will be constructed in a two-phase process with expected completion of the first phase by 2010. In 2007, St. Anthony estimated that ultimately the new hospital campus will include approximately 380 beds and 150,000 to 200,000 square feet of medical office buildings (figures are approximate). Additional expansion that could include medical offices and other ancillary businesses may also occur over the long term.

The construction of the hospital to an area just south of the transit station is expected to further enhance the vitality of the transit-oriented development, particularly for ground-floor retail and medical-related office uses, by increasing ridership levels and improving general pedestrian activity.
Key Plan Components

The Master Site Plan provides the framework within which land use, community design, environmental, market, transportation, and infrastructure improvements can be made. Key components of the Master Site Plan include the following:

- A mix of districts including a range of land uses for the Federal Center site including federal activities, research and development, office, lodging, residential, retail, and community/civic;

- Transit-oriented development for the area immediately adjacent to the proposed RTD Intermodal Station. As the term implies, transit-oriented development involves creating higher-density, pedestrian-friendly districts in proximity to transit. Fundamental to this are three planning considerations: density, directness, and design. Density is a primary consideration in transit-oriented development design because it creates a critical mass close to the station, resulting in an actual increase in transit ridership. Directness refers to the accessibility to transit stations by pedestrians, bicyclists, automobiles, and buses. Design relates to the attractiveness of the buildings and streets near the station, which can greatly influence transit use.

- A stepped-down density pattern from the north to the south of the Federal Center site, approaching Alameda Avenue. Density is concentrated around the RTD Intermodal Station and the respective campus cores, with less intense development planned adjacent to existing neighborhoods. An additional stepped-down density pattern from the west to east is primarily centered around the mixed-use land uses around the hospital, the proposed intermodal station, and the existing higher density development located along Union Boulevard and becomes less dense and more federally focused moving towards Kipling Street. This is a fundamental principle that helps integrate new uses with the existing development on and off the Federal Center site. Similarly, increased density and building height across the Federal Center site would create a critical mass to establish a vital, attractive “heart” to the campus.

- Increasing community recreational amenities, in both active and passive open spaces, to the federal tenants and the general public than what is offered today.

- An aggressive building demolition plan, with a total of approximately 2.8 million square feet retained relative to the approximate 4.1 million square feet of usable building space that exists today.

- Preservation and enhancement of natural systems and open space areas to link vegetative areas to help establish connected habitat systems.
The defining characteristic of the Federal Center Master Site Plan is the central “Quad” planned for the core of the Federal Center property. The enhanced streetscapes throughout the campus would encourage area workers to walk to and from transit and into adjacent districts. The new, mixed-use center around the Quad would be the heart of the plan and would be woven into the fabric of the surrounding neighborhoods and commercial districts via road and land use connections. The Quad would be surrounded by complementary office buildings, including secure federal buildings, non-secure federal buildings, and research buildings.

The Master Site Plan includes a development plan with approximately 3.6 million gross square feet of new development, plus approximately 1400 residential units, organized around two formal open space/park areas that suggest a university campus setting. Taking into account the selected retention and demolition of existing buildings, full build-out of the plan would include approximately 6 million square feet of new and existing developed space and around 1400 residential units (Table 3-1 Land Use Summary). Land uses have been organized in districts that include office, mixed-use, research and development, campus, retail, quad, and open space. The acreage breakdown for each of these districts is found in Table 3-2 Site Plan Summary. The central Quad provides an amenity and compact focal point for the Federal Center. The Quad is planned as an elliptical green located in the center of the Federal Center site and will contain a signature landmark building to serve as an anchor. The distance between the Quad and the transit station, via an urban street, would be equivalent to a 10-minute walk.

While currently undeveloped land on the Federal Center property can be developed in the shorter term, currently developed parcels will likely be redeveloped over a longer term. To maintain flexibility, the Master Site Plan provides guidance for both immediate and long-range development projects. It is important to note that all of the buildings and parking locations depicted on the Master Site Plan are conceptual in nature and subject to change during development and future planning.

Mixed-Use Core District

The Mixed-Use Core district would be the central element of the transit-oriented development, concentrating high-value lodging, housing, office, and ground-floor retail uses on either side of an urban Center Avenue, just east of the transit station. Buildings in this area would average three to four stories in height and would include approximately 72,000 square feet of new retail and 400,000 square feet of mid-rise office space in addition to +/-552 units of residential space and approximately 150,000–250,000 square feet of hotel lodging/conference space.

The lodging market in metropolitan Denver is improving, especially downtown, despite significant additions of upscale rooms to the market. With its central location, the mixed-use core presents an interesting and potentially desirable location for boutiques to mid-sized hotels. A hotel at that location would serve business travelers (drawn by federal users and related businesses), hospital guests/families, and area visitors desiring a location convenient to both downtown and Interstate 70. A vertical building design would be important for visibility, given the interior location.

The mixed-use core could also provide residential opportunities to those who work on the Federal Center site or in surrounding business centers, including the future hospital. Dwelling units in the mixed-use core would offer convenience to transit service as a key feature.
Retail in the mixed-use core would be located on the ground floor (below offices and residences) and oriented toward the transit station. Although retail tenant site-selection criteria may change over time as transit-oriented development becomes more prevalent, there is currently limited demand for grocery space that includes structured parking. As such, initial tenants are more likely to be specialty and service retailers, with tenant interest moving from west to east over time along Center Avenue, away from the primary north-south connection of Routt Street. Retail should benefit from excellent pedestrian visibility and an aesthetically appealing environment.

The mixed-use core also provides space for office tenants with smaller square-footage requirements who desire a more mixed, urban environment. These may include smaller medical and other health-related offices as well as banking, real estate, and other consumer-oriented financial service providers.

Research and Development District

The Research and Development (R&D) district is designed specifically to accommodate, within a dedicated area, both federal and non-federal users of flexible quasi-industrial space who may benefit from being in the proximity of Federal Center tenants engaged in complementary industries. The Master Site Plan takes a proactive approach to serving this market sector, anticipating demand above the aggressive market support level of approximately 630,000 square feet. The R&D district itself includes around 623,000 square feet of R&D space. Approximately 190,000 square feet of this space is existing (Building 95). The remainder would be new space located in two- to six-story buildings. Other R&D space would also be included in the Office Center district as described earlier.

Federal Quad District

The Federal Quad district is located at the heart of the Federal Campus district and the entire Federal Center site. The Quad is an elliptical open space that would be surrounded by several structures used by federal agencies. This park open space would be an amenity for the federal users in the Federal Quad district as well as the Federal Campus district. A circular road surrounding the park serves as the nucleus for transportation circulation and connections throughout the plan.

The Federal Quad district includes approximately 255,000 square feet of existing space in Building 41 as well as approximately 300,000 square feet of new federal office space. This district would be very similar to the Federal Campus district in that it would be limited to federal agency uses. It is anticipated that the park would be open to the public, but the Federal Quad district can be secured if the need arises. The market and tenant considerations would be the same as the Federal Campus district.

Federal Campus District

The Federal Campus district focuses federal agency uses in the eastern portion of the site. This district would be limited to federal sites that would not have mixed-use components and can be secured by perimeter fencing. A portion or the entirety of this district may be within the secured areas based on the needs of the users. This district would include approximately 2 million square feet of existing federal space in buildings that will not be demolished in addition to approximately 1.5 million square feet of new federal space. Real estate development within the Federal Campus district would be determined in large part by the programmatic needs of the federal government. Over the twenty-year horizon, agencies may add or cut programs or otherwise expand or contract their workforce. Agencies may close altogether, or entirely new agencies may appear. These shifts in demand are not predictable, especially in terms of how these changes may be realized in Denver.

Tenant retention introduces some market considerations into the equation. Denver is attractive to many in terms of geographical location. To the extent that the Federal Center can become more desirable to tenants (particularly agency decision-makers), the viability of the Federal Center would be enhanced. Improvements to transportation/access, off-site amenities, building/campus configuration, and shared facilities should all serve to increase the attractiveness of the site. To increase the desirability of the Federal Center, the Master Site Plan offers amenities (such as the Quad) and convenience to urban services via proximity to the mixed-use core.
Neighborhood Retail District

The Neighborhood Retail district includes approximately 110,000 square feet of retail space at 7th Street and Alameda Avenue. This district is intended to anticipate development that may potentially increase at this intersection in the future. As 7th Street to North Avenue becomes a viable diagonal route that connects Alameda Avenue to 6th Avenue (via Union Boulevard), this corner would increase in value. The existing post office provides an amenity to the local community and would help to boost overall traffic and activity for a neighborhood-oriented retail development. A grocery anchor would be a logical choice for the site, with a mix of in-line retail rounding out the center.

Open Space and Natural Features

Three main categories of open space are included in the Master Site Plan, including urban open spaces areas, perimeter open space, and urban drainage and irrigation. These designated areas total approximately 227 acres (or approximately 35.5 percent of the total site).

The main focus of the urban open space will be the Central Quad. The Quad is a multi-use space designed for a variety of activities including ceremonies and special events. In addition to the Quad, urban greens including parks, courtyards, and plazas, will be integrated into each of the districts.

The Master Site Plan also designates several streets as special green streets that will connect districts to the Intermodal Station and the Federal Quad. These will be designed with streetscape elements intended to enhance the pedestrian experience.

The perimeter open space category includes 81.5 acres located around the perimeter of the Federal Center site. Open Space is found along the northern boundary, just south of 6th Avenue, as well as along the east boundary (Kipling Street).

These perimeter open space areas would provide a variety of opportunities for stormwater drainage facilities, recreation, storage, or demonstration projects. Wildlife habitat in these areas includes Downing Reservoir and the detention/retention ponds that provide habitat for waterfowl. In addition, large trees in these areas provide nesting and roosting habitat for raptors and other birds. There is also potential for restoration of native grasses in portions of the perimeter open space.
Implementation Steps

Implementation of the items listed below will require collaboration between the City of Lakewood, GSA, neighborhood organizations, and business groups to make sure the highest quality development occurs on the Federal Center property.

The implementation steps will require consistency between the City and GSA through policies and plans, some of which have already been adopted.

Image and Identity

- Maintain the historic elements within the Federal Center, and promote its history.
- Provide links to the unique open space elements existing and proposed on the Federal Center property. Integrate the open space system with the City’s Community Resources Master Plan and the Bike Master Plan.
- Encourage “openness” of the Federal Center campus. The property should be made as friendly as possible to those visiting the public and private uses that will exist on the site.
- Implement a collaborative review process of new Federal Center development that includes key stakeholders, such as GSA, the City, and adjacent residential and commercial neighborhoods.
- Encourage the integration of public art.

General Land Use

- Use the Performance (Based) Review Process in the Lakewood Zoning Ordinance to ensure that quality development occurs on the Federal Center.
- Encourage the use of zoning that considers how different uses interact with each other, rather than segregating uses.

Sustainability

- Follow the Federal Center site-wide Environmental Management System policies with respect to new development and rehabilitation of existing buildings.
- Support all Federal Center and GSA sustainability programs.
- Encourage green building programs for redevelopment or new construction on the property.
- Encourage biodiversity through the use of wildlife corridors.
- Encourage development that supports clean air and water, wildlife habitat, and scenic vistas.
- Continue to identify and address environmental remediation issues on the property.
- Minimize noise and light impacts from new development on the site should be minimized and kept within the site to the greatest extent possible, while still providing for safety.
- Promote the use of water-wise and xeric landscaping.
- Encourage the restoration of native grasses in portions of the perimeter open space areas.

Residential and Neighborhoods

- Encourage the development of an identifiable new neighborhood that reflects smart growth principles.
- Encourage a responsible transition between new neighborhoods on the Federal Center property and existing residential neighborhoods near the site.
- Integrate the neighborhood commercial area with the Alameda Avenue corridor, and ensure that it reflects the Alameda Cornerstone Plan.
- Create unique focal points within the various residential and commercial neighborhoods to act as gathering places for residents, employees and visitors.
- Ensure that local services be within a walkable distance of all residents and employees on the Federal Center.
- Promote a range of housing choices that will encourage the development of a diverse and inclusive community.
Federal Center as a Mixed-Use Center

- Encourage mixed-use development within the Federal Center property.
- Include the Federal Center property within the City Comprehensive Plan designated Union Corridor Urban Center boundary.
- Encourage quality infill and redevelopment opportunities within the Federal Center property.
- Promote a pedestrian-friendly, mixed-use, and walking environment at the Federal Center. Strong pedestrian connections to and from the property to adjacent corridors are encouraged.
- Encourage a seamless interface with the larger community adjacent to the Federal Center.

Economic Development

- Encourage primary employers to locate on the Federal Center property.
- Attract industry clusters to create synergy on the property.
- Welcome and encourage small businesses to locate at the Federal Center property.

Transportation

- Encourage a variety of transportation options, such as walking, biking, and light motorized vehicles, through site design.
- Encourage the development of a strong multi-modal center at the RTD light rail and bus transfer station site. Allow for access by foot and bike, as well as automobiles.
- Encourage the development of identifiable, comfortable and convenient pedestrian crossings of major automobile corridors.
- Ensure future bus, bike, and pedestrian connectivity with other commercial and residential nodes adjacent to or near the Federal Center.
- Encourage the creation of a continuous east-west and a continuous north-south multi-modal corridor through the Federal Center to provide alternatives to 6th Avenue, Alameda Avenue, and Union Boulevard.
- Promote the use of structured parking, and the lowering of parking ratios.
- Provide parking opportunities for all modes of transportation.

Parks and Open Space

- Encourage a variety of park, trail, and open space uses ranging from active to passive use opportunities.
- Work with GSA to provide connectivity of the open space internally, as well as providing connections to open space outside of the site.
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