

Lakewood Reinvestment Authority

The Lakewood Reinvestment Authority

2021 Proposed Budget Lakewood, CO

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August 26, 2020

Chairman Adam Paul and Lakewood Reinvestment Authority Board of Commissioners

Lakewood Reinvestment Authority 480 South Allison Parkway Lakewood, CO 80226

Chairman Paul and Lakewood Reinvestment Authority Commissioners:

This year, 2020, is one of the most vexing ever for our local economy. The global COVID-19 Pandemic has presented unprecedented obstacles in the growth of Lakewood's jobs, capital investment and tax base. While our local economic activity mirrors challenges all across Colorado and throughout the nation, the hurdles we will need to overcome in the months ahead will be formidable. We will keep our focus on the economic horizon, but there are several elements to celebrate within our Reinvestment Areas this year. The three reinvestment areas - West Colfax Avenue Corridor, Colfax/Wadsworth and the West Alameda Avenue Corridor - continue to see the realization of the investments made under the Lakewood Reinvestment Authority. We have positioned these areas to garner future success, even in the most trying of economic times.

In 2020, the LRA continued paying the financial obligations for the three areas. In the revised 2020 budget, the Alameda Streetscape Project, currently under construction, has an estimated cost of \$9.9M plus an 11% contingency allowance. This project will include available dollars from the plan area (\$3.5M) combined with city capital improvement construction dollars (\$1.5M), the Belmar Commercial Owner, LP funding (\$3.3M), and a loan from the Economic Development Fund (up to \$2.0M – depending on the outcome of actual construction costs). This strategic streetscape program has provided place making improvements for the corridor. Construction enhancements on Alameda are generally between Carr and Benton Streets, including two gateway monuments, medians, sidewalks and landscaping; also, within the project are street improvements including sidewalks to Teller Street just north of Alameda.

This year, the LRA saved taxpayers tens of thousands of dollars in annual interest payments, by refinancing loans arranged in 2008. The refinancing of the Colfax Corridor's Station Improvement Loans, reducing the annual interest rate from 3.5% to 2.7%, will result in a net savings of \$125,083 over the remaining term of the loan.

The Proposed Budget for 2021 reflects a continued allocation for funding for activities in the two specific corridors: W. Alameda Avenue and W. Colfax Avenue. Over the next 5 years, activities are focused on public improvements within the rights of way and on programs to improve blighted properties by incentivizing property owners to enhance the visual character of the reinvestment areas. The LRA will also explore the possibility of expanding the use of the urban renewal tool to address ongoing challenges in other areas of our community.

The LRA team joins you in your commitment to encourage private reinvestment with public cooperation within Lakewood's reinvestment areas. We are pleased to present you with the 2021 Proposed and 2020 Revised Budgets.

Respectfully submitted,

Robert Smith Executive Director

LRA 2020-xx

A RESOLUTION

AUTHORIZING A REVISED BUDGET FOR THE YEAR 2020 FOR THE LAKEWOOD REINVESTMENT AUTHORITY AND FURTHER ADOPTING THE ANNUAL BUDGET FOR THE LAKEWOOD REINVESTMENT AUTHORITY FOR THE FISCAL YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2021, AND ENDING ON DECEMBER 31, 2021, ESTIMATING THE AMOUNT OF MONEY TO BE DERIVED FROM TAX INCREMENT FINANCING AND SETTING FORTH THE APPROPRIATIONS FOR EACH FUND

WHEREAS, the Lakewood Reinvestment Authority, upon notice duly advertised, held a Public Hearing on said budget on October 26, 2020, pursuant to the Colorado State Statute.

NOW, THEREFORE, BE IT RESOLVED by the Lakewood Reinvestment Authority of the City of Lakewood, Colorado, that:

SECTION 1. There is hereby appropriated from the revenue derived from tax increment financing during the years 2020 and 2021, the amounts hereinafter set forth in the attached 2021 Budget.

SECTION 2. Pursuant to the Colorado State Statute, both the revised budget for the year 2020, and the budget for the Lakewood Reinvestment Authority for the fiscal year beginning January 1, 2021, and ending December 31, 2021, as heretofore proposed to the Lakewood Reinvestment Authority, and the same are hereby approved as the Revised 2020/2021 Annual Budget.

SECTION 3. The budget herein approved shall be signed by the Chair and Executive Director and made part of the public records of the Lakewood Reinvestment Authority.

INTRODUCED, READ AND ADOPTED by a vote of __ For and __ Against at a regular meeting of the Board of Commissioners of the Lakewood Reinvestment Authority on October 26, 2020, at 7 p.m. at Lakewood Civic Center, 480 South Allison Parkway, Lakewood, Colorado.

	Adam Paul, Chair	
ATTEST:		
Robert Smith, Executive Director		

BOARD OF COMMISSIONERS, OFFICERS & TEAM

2020/2021

The November 4, 1997 vote also assigned the City Council to serve as the Lakewood Reinvestment Authority (LRA) Board of Commissioners. The following list consists of the LRA Board of Commissioners and the team that assists them in their efforts to revitalize the redevelopment areas of Lakewood.

COMMISSIONERS

Chairman	Adam Paul	Mayor
Commissioner	Ramey Johnson	Ward 1
Commissioner	Charley Able	Ward 1
Commissioner	Jacob LaBure	Ward 2
Commissioner	Sharon Vincent	Ward 2
Commissioner	Mike Bieda	Ward 3
Commissioner	Anita Springsteen	Ward 3
Commissioner	David Skilling	Ward 4
Commissioner	Barb Franks	Ward 4
Commissioner	Karen Harrison	Ward 5
Commissioner	Dana Gutwein	Ward 5

OFFICERS

LRA Executive Director	Robert Smith	Economic Development Director
LRA Treasurer	Holly Björklund	Chief Financial Officer
LRA Clerk	Michele Millard	City Clerk
LRA General Counsel	Tim Cox	City Attorney

TEAM

Jay Hutchison	Director, Public Works
Travis Parker	Director, Planning
Roger Wadnal	Manager, Comprehensive Planning & Research
Ryan Diamond	Budget Administrator
Katie Faltys	Economic Development Specialist, Economic Development

2019 - 2021 OVERALL SUMMARY OF ESTIMATED FINANCIAL SOURCES AND USES

Lakewood Reinvestment Authority Fund

	2019Actuals	2020 Budget	2020 Revised	2021 Budget
FINANCIAL SOURCES		*		-
Property Taxes	\$ 11,459,265	\$ 10,294,291	\$ 12,460,085	\$ 12,460,085
Sales Tax	1,292,230	1,278,139	1,179,624	1,218,012
Investment Income	94,366	11,179	27,500	27,500
All Other Revenues	(7,825)	(2,353)	(2,353)	(2,353)
	12,838,036	11,581,256	13,664,856	13,703,244
FINANCIAL USES				
Personnel Services	93,499	60,965	99,511	99,777
Services & Supplies	812,957	701,500	701,500	701,500
Capital Outlay	14,566,177	10,379,918	12,710,790	11,570,790
	15,472,633	11,142,383	13,511,801	12,372,067
OTHER FINANCING SOURCES (USES)				
Transfers In	2,000,000	(4)	<u> </u>	14
Transfers Out	7	((e)		
Total Other Financing Sources (Uses)	2,000,000	(<u>*</u>	â	
Excess (Deficiency) of Financial Sources over Financial Uses	(634,597)	438,874	153,055	1,331,177
FUND BALANCES,				
BEGINNING OF YEAR	6,071,334	4,529,095	5,436,737	5,589,792
FUND BALANCES,				
END OF YEAR	\$ 5,436,737	\$ 4,967,968	\$ 5,589,792	\$ 6,920,969

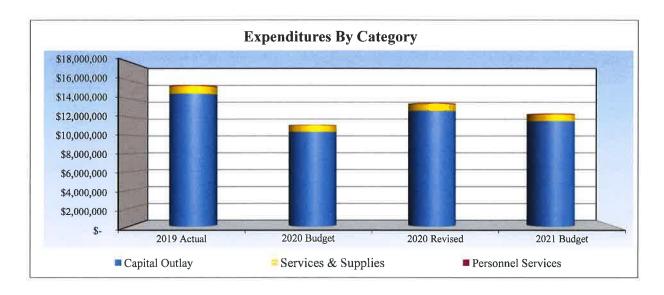
Lakewood Reinvestment Authority

Mission Statement: The fundamental mission of the Lakewood Reinvestment Authority is to encourage private reinvestment within targeted areas of Lakewood for the removal and prevention of blight. As its name implies, the Lakewood Reinvestment Authority (LRA) has been created by its citizens in order to enhance the City's ability to preserve and restore the vitality and quality of life of the community.

Formation and Governance: Lakewood voters approved the formation of the Lakewood Reinvestment Authority on November 4, 1997. The vote also assigned the City Council to serve as the Reinvestment Authority Board of Commissioners. The Authority was officially created on January 12, 1998. The Colorado Urban Renewal Law (C.R.S. 31-25-101) governs the LRA and all of the state's urban renewal authorities.

Expenditures By Category

	2019 Actual	2020 Budget	2020 Revised	2021 Budget
Personnel Services	\$ 93,499	\$ 60,965	\$ 99,511	\$ 99,777
Services & Supplies	812,957	701,500	701,500	701,500
Capital Outlay	14,566,177	10,379,918	12,710,790	11,570,790
-				
TOTAL:	\$ 15,472,633	\$ 11,142,383	\$ 13,511,801	\$ 12,372,067



Expenditures By Fund

	2019	2020	2020	2021
	Actual	Budget	Revised	Budget
Lakewood Reinvestment Authority	\$ 15,472,633	\$ 11,142,383	\$ 13,511,801	\$ 12,372,067
TOTAL:	\$ 15,472,633	\$ 11,142,383	\$ 13,511,801	\$ 12,372,067

Full-Time Positions

Positions are stated in full-time equivalents (FTE) based on 2,080 hours per year.

Maria Barana	2019 Actual	2020 Budget	2020 Revised	2021 Budget
Economic Development Director	0.25	0.25	0.25	0.25
Accountant II	0.10	0.10	0.10	0.10
Total Full-Time Positions (FTE):	0.35	0.35	0.35	0.35
Part-Time Hours		` <u>`</u>	·	(2)
Total Full-Time and Part-Time Positions Stated as FTE	0.35	0.35	0.35	0.35

Goals / Activities / Expectations / Results-Benefits

GOAL: Assure economic soundness of public/private development

Activity: The LRA team will continue to pursue and support business activity in the West Alameda Avenue Corridor Redevelopment Area (Phases I and II/Belmar), Colfax/Wadsworth Reinvestment District (Creekside), and West Colfax Avenue Corridor Reinvestment Area.

Expectation: Baseline, historical, and current statistical information are gathered and analyzed for the West Colfax Avenue Corridor Reinvestment Area, Colfax/Wadsworth Reinvestment District, and both phases of the West Alameda Avenue Corridor Redevelopment Area.

Result-Benefit: Property values in the four LRA Areas have significantly increased

	LF	RA Area Proper	ty V	alues	
		Base Value		Value	Percentage
		2000 (adj)		2019	Difference
West Alameda Ave Phase 1	\$	37,253,723	\$	63,126,736	69%
West Alameda Ave Phase 2	\$	13,690,067	\$	87,541,955	539%
Colfax Corridor	\$	121,380,915	\$	148,643,485	22%
Colfax/Wadsworth	\$	3,351,076	\$	10,123,324	202%

GOAL: Assure that the Lakewood Reinvestment Authority is in compliance with the revisions of state statutes that are effective January 1, 2016.

Activity: Work with Colorado Municipal League, LRA Special Counsel and team to seek clarity on recent legislation and bring forward any changes of by-laws or planned amendments to the LRA board.

Result-Benefit: Continued use of LRA as a tool for removal of blight.

Goals / Activities / Expectations / Results-Benefits (continued)

❖ GOAL: Increase the tax base

Activity: The LRA team supports and pursues redevelopment in the Colfax and Alameda corridors.

Expectation: The LRA team assists in economic development activities at these locations through business attraction, expansion, and retention efforts and active marketing of the corridors for quality private investment. The LRA team works with each of the Business Improvement Districts to identify opportunities in their respective corridors.

Result-Benefit: The LRA redevelopment areas are well positioned for additional economic growth by businesses, developers, and public-private partnerships.

Activity: The development of strategies for consideration by the Board in 2021 will be developed in order to maintain and enhance the quality of life and comply with recent legislative changes.

Expectation: Opportunities to develop financing tools, strategies, and programs to attract developments within the existing and future reinvestment areas and within the financial opportunities of each reinvestment area.

Result-Benefit: A strategic plan that establishes short-, mid- and long-term opportunities for the enhancement of each corridor to further the LRA's mission of being a catalyst for quality reinvestment in Lakewood.

Activity: Additional areas of the City may be considered for designation where urban renewal powers and tools are necessary for quality private investment and improving the image and tax base of the City.

Expectation: A tailored approach is employed to analyze potential reinvestment areas, projects, corridors, districts, or sites within the City.

Result-Benefit: Extensive land use planning and visioning has been conducted by the city in existing reinvestment areas. In 2017, the city initiated a Housing Study to evaluate strategies for housing. Forthcoming policy's are anticipated to positively impact the reinvestment areas. Other projects have included the adoption of an updated West Colfax Avenue Corridor Action Plan, involvement in the City's zoning ordinance rewrite process, light rail station area plans, the 13th and Wadsworth land use study, a Master Infrastructure Study for the Oak and Wadsworth stations, and the completion of the Station Betterment Project to establish a strong identity in the W Line and West Colfax corridor.

GOAL: Maintain a strong identity and image for Lakewood

Activity: The LRA team will explore opportunities for private and public investment opportunities in the urban renewal areas and districts that will maintain and enhance the image and identity of Lakewood.

Expectation: The LRA will invest in projects that maintain and enhance the image and identity of Lakewood.

Goals / Activities / Expectations / Results-Benefits (continued)

Result-Benefit: Strategic projects that result in the elimination of blight in each of the areas. Specific activities were identified for the upcoming 2018 and 2019 budget years at the 2017 budget hearing. The West Alameda plan area activities include the design of the Alameda Streetscape construction project, corridor monumentation construction and the actual construction of the Alameda Streetscape improvements in 2018/2019.

Activity: West Colfax Avenue and West Alameda Avenue corridors will be promoted as major economic and social links in the community.

Expectation: In cooperation with the City, the LRA team will inform the public, neighborhood organizations, adjacent property owners, and developers of the present status and future opportunities for reinvestment in Lakewood.

Result-Benefit: The LRA will keep residents, neighboring communities, and organizations informed about reinvestment activities and projects.

General Comments

The LRA has the authority to issue or incur obligations for the purpose of financing the activities and operations of the LRA.

The Board of Commissioners of the LRA, by Resolution LRA 2001-2, has created a cooperation agreement which allows the LRA to borrow up to \$350,000 from the City annually per area for reinvestment project development expenses which it has partially exercised in 2001 through 2008. The loan for the Creekside Shopping Center project is being repaid incrementally from project revenues and full repayment is anticipated in the next several years.

Tax Increment Financing

The LRA is authorized by Colorado State Statute to use tax increment financing (TIF) in reinvestment areas in order to overcome financial barriers to redevelopment. TIF is a way for governments to finance projects based on projected tax revenues or increment in the reinvestment area. TIF has been an integral part of the Belmar, Creekside, and Station Betterment projects.

The use of TIF in an LRA project is typically considered only when a redevelopment project is serving a public purpose and is economically viable and could not take place without economic assistance. The LRA uses conservative increment assumptions after determining the need for TIF in a project and seeks to mitigate financial impacts on essential tax collecting agencies such as West Metro Fire Protection District. Lastly, the LRA clearly documents the financial and development responsibilities and risk shared by itself and the private developer(s) involved in a project.

General Comments (continued)

Station Betterment Loan

In September 2008, the Lakewood Reinvestment Authority entered into a fixed rate loan agreement in the amount of \$2,975,000 with FirstBank of Lakewood to finance betterments to the Regional Transportation District's light rail stations at Oak Street and at Wadsworth Boulevard located in the West Colfax Avenue Corridor Reinvestment Area. Under the terms of the agreement, principal and interest at a fixed rate is payable semi-annually on the first day of each June and December through December 1, 2030.

The loan is collateralized by a Loan Reserve Account funded with \$181,000 of the loan proceeds plus interest earnings and all surplus Incremental Tax Revenue from the Colfax Avenue Corridor urban renewal area in excess of the amounts used to make principal and interest payments under the loan.

The loan was modified effective July 22, 2016 from a 5 percent (5%) to a 3.5 percent (3.5%) interest rate. This will be an approximate savings of \$187,000 (net present value) over the life of the loan.

Year	Principal Principal	Interest	Total
2020-2024	677,832	227,940	905,772
2025-2029	806,244	99,529	905,773
2030	113,767	2,432	116,199
Total	\$ 1,597,843	\$ 329,901	\$ 1,927,744

The LRA evaluates the opportunity for making additional principal payments each year based on sufficient receipt of property tax increment and reinvestment area activity. The impact of these additional payments is a reduction in interest payments over the life of the loan and an earlier loan payoff.



Wadsworth Station Betterments

Oak Street Station Pavillion



Improvements to RTD Shelters

General Comments (continued)

In 2016, the Lakewood Reinvestment Authority entered into an agreement with BSV Lamont JCRS, LLC. for the proposed reconstruction of parking facilities, the improvement of public gathering spaces and the incorporation of way-finding/place making elements within a portion of the area encompassed by the West Colfax Avenue Corridor Reinvestment Plan. The amount is not to exceed \$1.45 million with annual dispersements to BSV Lamont JCRS, LLC. not to exceed 75% of the property tax increment created by the specific property also known as Lamar Station Plaza. Construction was completed and the payment of the obligation began.

In 2017, LRA approved (LRA Resolution 2017-02) the acceptance of funds from Belmar Commercial Owner, LP to facilitate completion of the developer obligation to construct improvements along W. Alameda Avenue between S. Vance St. and S. Pierce St. Two other improvement activities (CIPP planned as part of the City's street resurfacing plan and the LRA Alameda Streetscape construction project) are also planned for the area of Alameda in the vicinity of Belmar. The LRA will be responsible for coordinating these three improvement activities in one single construction project called LRA Alameda Streetscape. By combining these three efforts – developer, LRA, City – to occur together with a single prime construction contractor will benefit the community by reducing the duration of disruption to the traveling public and reducing the potential for coordination issues among contractors and/or contracting entities, all while allowing Belmar Commercial Owner, LP, to continue its investment in the Belmar community.

The LRA Alameda Streetscape project begun in 2019 with construction continuing into 2020. It is proposed to include the City CIPP work, the obligations in LRA Resolution 2017-02, and the proposed LRA elements of landscaping, monument installation and sidewalk improvements at the following locations along W. Alameda Avenue:

- · S. Wadsworth Boulevard to S. Pierce Street;
- · S. Benton to S. Fenton Street.

Additionally, a sidewalk on the west side Teller Street, north of Alameda is included.

The money received from Belmar Commercial Owner, LP, in three payments totaling \$3.28 million, in 2017 and 2018, which is the estimated cost of 100% of the Belmar Alameda Improvements, has been placed in an LRA escrow account dedicated to the required improvements.

The LRA leads the construction efforts and combine the funds from Belmar Commercial Owner, LP, the LRA and the City to pay for the one construction project.

		REVENUE AND EXPENDITURE LINE	ITEMS BY BUSIN	NESS UNIT		
BUSINESS UNIT	ACCT	ACCOUNT DESCRIPTION	2019 ACTUAL	2020 BUDGET	2020 REVISED	2021 PROPOSE
RA CIF NO		I control of the cont				III
		FINANCING SOURCES (USES):				
	62100	OPERATING TRANSFERS OUT	-		1.00	+
	TOTAL (OTHER FINANCING SOURCES (USES)	-	2	:43	8
OTAL LRA	A CIF NON	SPECIFIC		12		=======================================
DA COLEA	VAVADO	CODDIDOD				
KA CULFA		CORRIDOR				
	REVENU		577 (25	£10.000	E04 100	504.10
	41110	PROPERTY TAX REVENUES	577,625	510,989	584,188	584,18
	41312	SALES TAX	1,292,230	1,278,139	1,179,624	1,218,01
	45805	PUBLIC IMPROVEMENT FEES	992,175	997,647	997,647	997,64
	48010	INVESTMENT INCOME	1,683	179	1,500	1,50
	49998	COLFAX/WADS REVENUE SHARING	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,00
	TOTAL I	REVENUES	1,863,713	1,786,955	1,762,959	1,801,34
	EXPEND	ITURES:				
	53870	OTHER OVERHEAD EXPENSES	22	35,000	35,000	35,00
	54206	REDEVELOPMENT COSTS REIMBURSED	1,866,393	1,751,955	1,819,911	1,819,9
	TOTAL I	EXPENDITURES	1,866,415	1,786,955	1,854,911	1,854,91
OTAL LRA	COLFAX	/WADS CORRIDOR	(2,702)	_	(91,952)	(53,56
			(-,)		(-1,-1-)	(==,==
LRA ALAMI						
LRA ALAMI	REVENU	ES:	2 047 435	1 794 767	2 051 930	2.051.03
LRA ALAMI	REVENU 41110	PROPERTY TAX REVENUES	2,047,435	1,784,767	2,051,930	
RA ALAMI	41110 48010	PROPERTY TAX REVENUES INVESTMENT INCOME	2,047,435 76,429	1,784,767	2,051,930 25,000	
RA ALAMI	41110 48010 49990	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE	76,429	10,000	25,000	25,00
RA ALAMI	41110 48010 49990	PROPERTY TAX REVENUES INVESTMENT INCOME				25,00
LRA ALAMI	41110 48010 49990 TOTAL I	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES	76,429	10,000	25,000	2,051,93 25,00 - 2,076,93
RA ALAMI	### REVENU 41110 48010 49990 TOTAL I	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES:	76,429	10,000	25,000 - 2,076,930	25,00 - 2,076,93
RA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME	76,429 - 2,123,864 33,722	10,000	25,000 - 2,076,930 43,528	25,00 - 2,076,93 43,52
RA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110 51120	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES	76,429 - 2,123,864 33,722 45,114	10,000	25,000 - 2,076,930	25,00 - 2,076,93 43,52
RA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110 51120 51140	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY	76,429 - 2,123,864 33,722 45,114 2	10,000 - 1,794,767 46,287 -	25,000 - 2,076,930 43,528 45,000	25,00 - 2,076,93 43,52 45,00
RA ALAMI	REVENU 41110 48010 49990 TOTAL I EXPEND 51110 51120 51140 51210	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION	76,429 - 2,123,864 33,722 45,114 2 3,765	10,000 - 1,794,767 46,287 - - 5,402	25,000 - 2,076,930 43,528 45,000 - 5,136	25,00 - 2,076,92 43,52 45,00 - 5,33
RA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110 51120 51140 51210 51215	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS	76,429 - 2,123,864 33,722 45,114 2 3,765 614	10,000 - 1,794,767 46,287 - - 5,402 2,157	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306	25,00 - 2,076,92 43,52 45,00 - 5,33 1,30
RA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110 51120 51140 51210 51215 51220	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL	76,429 - 2,123,864 33,722 45,114 2 3,765 614 8,721	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626	25,00 - 2,076,92 43,52 45,00 - 5,33 1,30 3,62
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110 51120 51140 51215 51220 51223	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY	76,429 - 2,123,864 33,722 45,114 2 3,765 614 8,721 284	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157	25,00 - 2,076,92 43,52 45,00 - 5,33 1,30 3,62
RA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110 51120 51140 51215 51220 51223 51240	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB	76,429 - 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631	25,00 - 2,076,95 43,52 45,00 - 5,33 1,30 3,62 22 65
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS	76,429 - 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126	25,00 - 2,076,93 43,52 45,00 - 5,33 1,30 3,62 66 12
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I ### EXPEND 51110 ### 51110 ### 51210 ### 51210 ### 51220 ### 51220 ### 51240 ### 51800 ### 53110	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING	76,429 - 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000	25,00 - 2,076,93 43,53 45,00 - 5,33 1,30 3,63 63 61 60,00
RA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110 51120 51140 51215 51220 51223 51240 51800 53110 53120	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 -	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000 60,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000	25,00 2,076,92 43,52 45,00 - 5,33 1,30 3,62 22 60,00 60,00 60,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND 51110 51120 51140 51215 51220 51223 51240 51800 53110 53120 53160	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 -	10,000 - 1,794,767 46,287 - - 5,402 2,157 6,236 85 671 126 60,000 60,000 10,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000	25,00 - 2,076,93 43,52 45,00 - 5,33 1,30 3,62 22 60,00 60,00 10,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I ### EXPEND 51110 ### 51120 ### 51210 ### 51210 ### 51220 ### 51220 ### 51220 ### 51220 ### 51240 ### 51310 ### 53120 ###	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL OTHER PROFESSIONAL & TECHNICAL	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 -	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000 60,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000	25,00 - 2,076,93 43,52 45,00 - 5,33 1,30 3,62 22 60,00 60,00 10,00 10,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 -	10,000 - 1,794,767 46,287 - - 5,402 2,157 6,236 85 671 126 60,000 60,000 10,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000 1,000	25,00 - 2,076,93 43,52 45,00 - 5,33 1,30 3,62 22 60,00 60,00 10,00 10,00 1,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I ### EXPEND 51110 ### 51120 ### 51210 ### 51210 ### 51220 ### 51220 ### 51220 ### 51220 ### 51240 ### 51310 ### 53120 ###	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL OTHER PROFESSIONAL & TECHNICAL	76,429 - 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 798	10,000 - 1,794,767 46,287 5,402 2,157 6,236 85 671 126 60,000 60,000 10,000 10,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000	25,00 - 2,076,93 43,52 45,00 - 5,33 1,30 3,62 63 12 60,00 60,00 10,00 10,00 5,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I EXPEND	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL OTHER PROFESSIONAL & TECHNICAL ADVERTISING	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 - 798 -	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000 60,000 10,000 10,000 1,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000 1,000	25,00 - 2,076,93 43,52 45,00 - 5,33 1,30 3,66 60,00 60,00 10,00 10,00 1,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I ### EXPEND 51110 ### 51120 ### 51210 ### 51220 ### 51223 ### 51240 ### 51240 ### 51310 ### 53120 ### 53140 ### 53140 ### 53430 ### 53430 ### FILL OF TOTAL I ### 10	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL OTHER PROFESSIONAL & TECHNICAL ADVERTISING DUES & MEMBERSHIPS	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 - 798 - 798	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000 60,000 10,000 10,000 1,000 5,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000 1,000 5,000	25,00 - 2,076,93 43,52 45,00 - 5,33 1,30 3,66 60,00 60,00 10,00 10,00 5,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I ### EXPEND 51110 ### 51210 ### 51210 ### 51220 ### 51220 ### 51223 ### 51240 ### 51240 ### 53120 ### 53120 ### 53120 ### 53120 ### 53140 ### 53430 ### 53430 ### 53486	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL OTHER PROFESSIONAL & TECHNICAL ADVERTISING DUES & MEMBERSHIPS TRAINING	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 - 798 - 798	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000 60,000 10,000 10,000 1,000 5,000 1,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000 1,000 5,000 1,000	25,00 - 2,076,92 43,52 45,00 - 5,33 1,30 3,62 22 60,00 60,00 10,00 10,00 1,00 5,00 1,00 1,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I ### EXPEND 51110 ### 51210 ### 51210 ### 51220 ###	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL OTHER PROFESSIONAL & TECHNICAL ADVERTISING DUES & MEMBERSHIPS TRAINING TRAVEL - OTHER	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 798	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000 60,000 10,000 10,000 1,000 5,000 1,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000 1,000 5,000 1,000	25,00 - 2,076,92 43,52 45,00 - 5,33 1,30 3,62 22 60,00 60,00 10,00 10,00 1,00 5,00 1,00 1,00
LRA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I ### EXPEND 51110 ### 51120 ### 51210 ### 51210 ### 51220 ###	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL OTHER PROFESSIONAL & TECHNICAL ADVERTISING DUES & MEMBERSHIPS TRAINING TRAVEL - OTHER OTHER SUPPPLIES	76,429 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 1,960	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000 10,000 10,000 1,000 1,000 1,000 1,000 1,000 1,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000 1,000 1,000 1,000 1,000	25,00 2,076,92 43,52 45,00 - 5,33 1,30 3,62 22 60,00 60,00 10,00 10,00 1,00 5,00 1,00 1,00 1,00
RA ALAMI	### REVENU 41110 ### 48010 ### 49990 ### TOTAL I ### EXPEND 51110 ### 51120 ### 51210 ### 51220 ### 51223 ### 51220 ### 51223 ### 51240 ### 51240 ### 51310 ### 53120 ### 53160 ### 53160 ### 53430 ### 53480 ### 53489 ### 53695 ### 53880 ### 53880 ### FEVENU ### FEVENU	PROPERTY TAX REVENUES INVESTMENT INCOME MISCELLANEOUS REVENUE REVENUES ITURES: REGULAR EMPLOYEES -FULL TIME TEMPORARY EMPLOYEES OTHER PAY PENSION EMPLOYER CONTRIBUTION OTHER BENEFIT PLAN CONTRIBUTIONS GROUP HEALTH & DENTAL GROUP LIFE & DISABILITY MEDICARE INS EMPLOYER CONTRIB OTHER EMPLOYEE BENEFITS CONSULTING CONTRACTOR SERVICES LEGAL - GENERAL OTHER PROFESSIONAL & TECHNICAL ADVERTISING DUES & MEMBERSHIPS TRAINING TRAVEL - OTHER OTHER SUPPPLIES OTHER ECONOMIC INCENTIVES	76,429 - 2,123,864 33,722 45,114 2 3,765 614 8,721 284 1,131 147 34,898 1,960 77,345	10,000 - 1,794,767 46,287 - 5,402 2,157 6,236 85 671 126 60,000 10,000 10,000 1,000 1,000 1,000 1,000 1,000 1,000	25,000 - 2,076,930 43,528 45,000 - 5,136 1,306 3,626 157 631 126 60,000 60,000 10,000 10,000 1,000 1,000 1,000 1,000	25,00 2,076,92 43,52 45,00 - 5,33 1,30 3,62 22 60,00 60,00 10,00 10,00 1,00 5,00 1,00 1,00 1,00

		Lakewood Reinvestment Author	ority 2021 Bud	lget		
	1	REVENUE AND EXPENDITURE LINE IT	EMS BY BUSI	NESS UNIT		
BUSINESS	A COT		2019	2020	2020	2021
UNIT	ACCT	ACCOUNT DESCRIPTION	ACTUAL	BUDGET	REVISED	PROPOSE
	54599 54798	CAPITAL OUTLAY REIMBURSEMENTS	(200,000)			7.
		INTERFUND COST SHARING EXPENDITURES	(300,000) 4,927,703	1,535,310	2,671,080	1,531,34
	TOTAL	EAPENDITURES	4,927,703	1,333,310	2,071,080	1,331,34
	OTHER	FINANCING SOURCES (USES):				
	61100	OPERATING TRANSFERS IN	2,000,000			
	62100	OPERATING TRANSFERS OUT	2,000,000	-		
		OTHER FINANCING SOURCES (USES)	2,000,000	-	:=:	
	101112	o milki milki (o sockels (osls)	2,000,000		121	Fel
TOTAL LRA	ALAMEI	DA CORRIDOR	(803,839)	259,457	(594,150)	545,584
			(111,111)	,	(== :,===)	
LRA ALAMI	EDA CORI	RIDOR II				
	REVENU	JES:				
	41110	PROPERTY TAX REVENUES	7,980,582	7,283,963	8,449,654	8,449,65
	49998	REVENUE SHARING	(4)	#	-	В:
	TOTAL	REVENUES	7,980,582	7,283,963	8,449,654	8,449,654
	EXPEND	DITURES:				
	54206	REDEVELOPMENT COSTS REIMBURSED	7,980,582	7,283,963	8,449,654	8,449,654
	TOTAL	EXPENDITURES	7,980,582	7,283,963	8,449,654	8,449,654
TOTAL LRA	ALAMEI	DA CORRIDOR II		#:	×	1 10
LRA COLFA	X CORRI	DOR				
	REVENU	JES:				
	41110	PROPERTY TAX REVENUES	853,624	714,572	1,374,313	1,374,313
	48010	INVESTMENT INCOME	16,253	1,000	1,000	1,000
	TOTAL	REVENUES	869,877	715,572	1,375,313	1,375,313
	EXPEND	ITURES:				
	53110	CONSULTING	(%)	10,000	10,000	10,000
	53160	LEGAL-GENERAL	(-)	5,000	5,000	5,000
	53162	LEGAL-OUTSIDE	14,620		3	
	53195	OTHER PROFESSIONAL & TECHNICAL	219,215	45,000	45,000	45,000
	53880	OTHER ECONOMIC INCENTIVES	101,790	100,000	100,000	100,000
	54206	REDEVELOPMENT SERVICES	# * 9	45,000	45,000	45,000
	54411	CONSTRUCTION COSTS-SITE IMPROVEMEN) = :	50,000	50,000	50,000
	55100	PRINCIPAL	310,958	229,700	225,205	229,700
	55200	INTEREST	51,351	51,454	55,949	51,454
	TOTAL	EXPENDITURES	697,934	536,154	536,154	536,154
TOTAL LRA	COLFAX	CORRIDOR	171,943	179,417	839,159	839,159
			,5 15	, 11.7	555,155	337,107
TOTAL LAK	EWOOD I	REINVESTMENT AUTHORITY	(634,598)	438,874	153,056	1,331,178

