What is a Comprehensive Plan?

City’s vision for the future with specific goals and action steps
What is a Sustainability Plan?

A road map that guides a community in its effort to integrate economic prosperity, social equity, and environmental health.

- **Economic Prosperity**
  - Economic development
  - Employment & workforce training
  - Housing affordability
  - Community health and safety

- **Environmental Health**
  - Air quality
  - Ecosystem health
  - Climate change
  - Waste reduction
  - Transportation
  - Green building

- **Social Equity**
  - Community building
  - Access to services
  - Health & Wellness
  - Neighborhoods
Lakewood 2025: Moving Forward Together

Phase 1: Joint Open Houses
- Moving Forward
- Lakewood Innovates
- Lakewood Lives
- Lakewood Moves
- Lakewood Sustains

Fall 2013

We Are Here

Phase 2: Plan Development
- Sustainability Plan Process
- Comprehensive Plan Process

Early 2015

Phase 3: Joint Open House

Spring 2015

Phase 4: Adoption of Plans
Agenda

Comprehensive Plan

• Advisory Committee
• Vision
• Guiding Principles and Goals: Lakewood Lives and Lakewood Moves
• Next Steps
• Questions and Discussion
Comprehensive Plan Advisory Committee

Who are they?

• Planning Commission
• Two citizen representatives from each Council Ward
• One representative from each registered Business Organization
Comprehensive Plan Advisory Committee

What has been discussed to date:

- Issues Map
- Vision and Guiding Principles
- Lakewood Lives
- Lakewood Moves

Still to come:

- Lakewood Innovates
- Lakewood Sustains
- Review of draft Comprehensive Plan
Comprehensive Plan Elements

**Vision Statement:** A broad, aspirational statement providing philosophies to direct where the city should be in the future.

**Guiding Principle:** A positive, general principle that becomes an important foundation in guiding the development of goals.

**Goal:** A very specific recommendation to implement the vision and guiding principle.

**Action Step:** A recommended action to be taken to implement a stated goal.
Lakewood is one of the most livable cities in the United States. Lakewood’s spectacular location near the mountains, open spaces and Denver allows its citizens to take advantage of an abundance of recreational and urban amenities.

We are an enduring community with a rich history and unique identity. We are a leader in the Denver metropolitan region and will continue to be a model, sustainable and resilient community that citizens and visitors will enjoy for generations.
In 2025, we envision a City that is **Livable** with a high quality of life. Lakewood is an inviting, attractive, diverse and inclusive community. Lakewood is known for its hometown character and unique single-family neighborhoods, while also providing a variety of housing types and choices for all residents. Lakewood is a healthy, safe and secure City with high quality parks and recreation centers; a commitment to the arts, culture and heritage; and an active and engaged citizenry.
In 2025, we envision a City that is **Mobile** with an integrated transportation system designed for pedestrians, bicycles, public transit and automobiles equally. Lakewood has facilities that are accessible and navigable to all regardless of physical mobility.
In 2025, we envision a City that is

**Innovative** with a diverse and resilient economic base of local businesses and national employers. The City accommodates changing economic conditions and innovations. Lakewood has a strong downtown and vibrant, well-designed and revitalized urban and neighborhood centers.
In 2025, we envision a City that is **Sustainable** with a commitment to responsibly integrate sustainable practices into land use, built structures, transportation, the local economy and the unique natural environment. Lakewood is a steward of environmental health and irreplaceable natural resources.
Lakewood 2025: Moving Forward Together

- Neighborhoods
- Housing
- Arts and Culture
- Historic Preservation
- Community and Civic Facilities and Services
- Public Services
Lakewood will be a safe, healthy, diverse and vibrant community with strong and unique neighborhoods. The City will support its diverse neighborhoods and respect the history and cultural resources that make its neighborhoods unique. While respecting its neighborhoods, Lakewood will provide for the development of mixed-use urban centers and high density residential neighborhoods at appropriate locations. The City will support its strong legacy of parks and open space. Lakewood will encourage community and civic engagement and will be an inclusive and diverse community that welcomes all. It will be an active, healthy and vibrant place to live, work and visit.
Draft Lakewood Lives Goals

**Neighborhoods:**

- Identify Lakewood’s diverse neighborhoods.
- Strengthen and support Lakewood’s neighborhoods.
- Respect the existing character of Lakewood’s neighborhoods.
- Promote clean and safe neighborhoods.
- Promote healthy and active neighborhoods.
- Encourage and support communication among neighborhoods and between the City and neighborhoods.
Draft Lakewood Lives Goals

Housing:

• Provide an adequate mix of housing to meet the needs of Lakewood’s residents.
• Ensure adequate services and resources are available to reduce and prevent homelessness.
• Promote housing rehabilitation programs for Lakewood’s low-income and special needs residents.
Draft Lakewood Lives Goals

**Arts and Culture:**

- Encourage and sustain places and spaces for art and cultural activity throughout Lakewood.
- Foster lifelong cultural learning, access and participation for Lakewood’s residents and visitors.
- Implement the Public Art Master Plan.
Draft Lakewood Lives Goals

**Historic Preservation:**

- Recognize the importance of Lakewood’s historic and cultural resources as a component of Lakewood’s identity, vitality and sense of community.
- Implement the Historic Preservation Plan.
- Maintain Certified Local Government Status.
Draft Lakewood Lives Goals

Community and Civic Facilities and Services:

Schools:
• Develop partnerships with the higher learning institutions within the City and the surrounding communities.
• Work with the Jefferson County Public Schools to support and encourage strong educational and vocational opportunities for Lakewood residents.

Libraries:
• Enhance the partnership between the City and Jefferson County Public Libraries and promote the libraries as a community asset.
Draft Lakewood Lives Goals

Community and Civic Facilities and Services:

Recreation Centers:
• Provide high quality recreational programs to meet the needs of a diverse community.
• Develop and maintain high quality recreational facilities that meet the growing fitness needs of all age groups.

Parks and Open Space:
• Provide adequate parks, open space and gathering places throughout Lakewood.
• Provide park amenities for residents of all physical abilities.
Lakewood 2025: Moving Forward Together

Draft Lakewood Lives Goals

Public Services:

Police:

• Create a safe community environment for residents and visitors.

• Develop and maintain strategic partnerships within the community that serve to enhance the department’s crime-fighting and prevention strategies.

• Leverage regionalization opportunities with other law enforcement agencies to improve police service and reduce costs.
Draft Lakewood Lives Goals

Public Services:

Fire:

• Partner with the West Metro Fire Protection District to ensure Lakewood remains a fire-safe community.

Utilities:

• Ensure adequate utilities are available for Lakewood’s current and future residents and businesses.
• A Multi-modal Transportation System
• Future Transportation Improvements
• Complete Streets
• Way-finding and Informational Sign Opportunities
Lakewood 2025: Moving Forward Together

Lakewood Moves: Draft Guiding Principle

*Lakewood will support connectivity through a variety of transportation options and encourage residents to utilize multiple transportation modes.*

Lakewood will be dedicated to designing and developing safe and attractive complete streets that equally respect pedestrians, bicyclists, transit and automobiles. Lakewood will encourage its citizens to utilize an array of transportation options. The City will develop a multi-modal network that efficiently links neighborhoods, employments centers and activity centers. The City will accommodate the demand for safe and well-maintained roadways.
Lakewood Moves: Draft Goals

A Multi-Modal Transportation System:

• Improve the pedestrian and bicycle environment within the City.

• Improve transit connections between neighborhoods and commercial and economic nodes, as well as between commercial and economic nodes.

• Promote the use of shared transportation options.

• Educate and encourage citizens to use alternatives to the single-occupant vehicle.
Lakewood Moves: Draft Goals

A Multi-Modal Transportation System:

- Provide adequate maintenance of the existing street network to provide safe and reliable vehicular transportation, ensure quality emergency response and the effective delivery of goods and services.
- Continuously work with RTD to adjust transit routes and schedules.
- Strategically provide additional capacity on roadways to limit congestion and expand multi-modal options.
Future Transportation Improvements:

• Plan for the future transportation connectivity needs of the City.
• Ensure that transportation options are available for all citizens regardless of age, physical ability or economic status.
• Promote a holistic view of transportation connectivity improvements.
• Limit the physical impacts of traffic congestion relief projects.
Lakewood Moves: Draft Goals

Future Transportation Improvements:
- Consider all types of public transit options within the City.
- Work with adjacent jurisdictions and regional agencies when planning future transportation improvements.
- Coordinate and support future transportation improvements with the City’s land use vision.
Lakewood 2025: Moving Forward Together

Lakewood Moves: Draft Goals

**Complete Streets:**

- Promote the development of roadways that are designed to safely accommodate street function for all users including pedestrians, bicyclists, drivers and transit riders (Complete Streets).
- Consider the desired land uses and urban character adjacent to streets when roadway improvements are planned.
- Consider long-term options for exclusive transit lanes/ways along arterial streets.
Lakewood Moves: Draft Goals

Way-Finding and Informational Sign Opportunities:

• Provide signage to assist citizens and visitors in finding Lakewood’s civic amenities and economic and strategic nodes.
Next Steps

• Continued CPAC meetings – Innovates and Sustains
• Joint study session - fall 2014
• Outreach to neighborhoods with Neighborhood Plans
• Prepare draft Comprehensive Plan
• Community open house - early 2015
• Plan adoption - spring 2015
Questions and Discussion
Lakewood 2025: Sustainability Plan
Planning Department Sustainability Division:

…The concept of sustainability recognizes the interplay between natural, economic and social interests.”

- Lakewood Comprehensive Plan
Lakewood 2025: Moving Forward Together

Comprehensive Plan & Sustainability Plan Processes

Phase 1: Joint Open Houses
- Moving Forward: Sept. 18, 2013
- Lakewood Reduces: Nov. 11, 2013

Phase 2: Plan Development
- Sustainability Plan Process
- Comprehensive Plan Process


What does a Sustainability Plan Look Like?

• Long-term and **measurable** goal setting
• Based on inventories, metrics, public input, and industry experts
• Emphasis on community engagement & inter-departmental leadership
• Implementation steps prioritized through benefit/cost analysis
Relationship to the Comprehensive Plan:

- Compliment and expand upon recommendations
- Measurable goals and methods of measuring success
- Adjustable
What is a Sustainability Plan?

A sustainability plan defines and clearly explains the community’s key sustainability challenges, its goals, and the strategies to meet each goal.
Goals, objectives, outcomes, actions

- Goals: desired state or condition
- Objective: a clear desired result intended to move the community toward the broader goal
- Measurable outcome: Indicator or target that can be qualitative or quantitative
- Metric/Indicator: Bits of information or data which, added together, provide an overview of what is happening
- Action: range of decisions or investments that a community can make
Types of Actions

- Education & outreach
- Plan development
- Policy or code adjustment
- Partnerships & collaboration
- Operational improvements
- Inventory, assessment, survey
- Enforcement or incentives
- Programs and services
- Physical infrastructure improvements
Lakewood 2025: Moving Forward Together

Phase II: Sustainability Plan

- Energy & Built Environment
- Sustainable Economy
- Waste & Recycling
- Community Health & Social Sustainability
- Transportation
- Natural Systems

Work Groups
- Sustainability staff and Department representatives
- Industry experts
- Community
Launching the Work Groups

- Open House Input
- Surveys
- Science & Research
- STAR Community Index
- Other Local Gov. Plans

Development of Vision, Goals, Objectives, Outcomes, Metrics, and Strategies
## Work Group: Energy & the Built Environment

<table>
<thead>
<tr>
<th>Meeting</th>
<th>Date</th>
<th>Topic(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting #1</td>
<td><strong>February 27, 2014</strong> 5:30-7:30 p.m.</td>
<td>Overview of topic and work group goals</td>
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<tr>
<td>Meeting #2</td>
<td><strong>March 13, 2014</strong> 5:30-7:30 p.m.</td>
<td>Green Building/Energy Efficiency</td>
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<tr>
<td>Meeting #3</td>
<td><strong>April 3, 2014</strong> 5:30-7:30 p.m.</td>
<td>Low impact development, water quality, sustainable site planning</td>
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<td>Meeting #4</td>
<td><strong>May 8, 2014</strong> 5:30-7:30 p.m.</td>
<td>Alternative Energy</td>
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<tr>
<td>Meeting #5</td>
<td><strong>May 22, 2014</strong> 5:30-7:30 p.m.</td>
<td>Review of goals and action steps; prioritization and metrics for measuring success</td>
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Lakewood 2025: Moving Forward Together

Work Group: Energy & the Built Environment

Participation:

• Environmental Protection Agency
• General Services Administration
• iCast
• National Renewable Energy Laboratory
• Grid Alternatives
• Lotus Engineering & Sustainability
• Western Area Power Administration
• Sustainable Neighborhood Program resident representatives
• At-large resident representatives
• City of Lakewood Staff from Public Works, Community Resources, & Planning Departments
Energy and Built Environment Vision Statement

The City of Lakewood and its residents recognize the role of energy and the built environment in fostering a vibrant and sustainable community.

Lakewood’s residents envision a collective future where low impact development, alternative energy sources, and resource efficient buildings protect local ecosystems, enhance water quality, reduce manmade greenhouse gas emissions, and ensure energy availability and affordability.
Work Group: Energy & the Built Environment

- Resource Efficient Buildings
- Low Impact Development/Sustainable Site Development
- Alternative Energy
Work Group: Energy & the Built Environment

Resource Efficient Buildings:

Goal: Ensure that all buildings in Lakewood are resource efficient and sustainable.

- Objective 1: Enhance resource efficiency and green design elements in Lakewood’s existing building stock.

- Objective 2: Maximize resource efficiency and sustainable design in new construction.
Work Group: Energy & the Built Environment

Sustainable Sites and Low Impact Development:

Goal: Ensure sustainable site design and development in order to create harmony between the built and natural environments.

• Objective 1: Protect and enhance native ecosystems, soils, and vegetation.

• Objective 2: Protect, preserve, and enhance water resources.
Sustainable Sites and Low Impact Development:

Goal: Ensure sustainable site design and development in order to create harmony between the built and natural environments.

- Objective 3: Use site planning and landscape design to enhance human health, wellbeing, and social interaction.

- Objective 4: Increase the use of sustainable and local materials and reduce waste and environmental pollution from sites.
Alternative and Affordable Energy:

Goal: Ensure that Lakewood's residents and businesses have access to affordable, low-polluting, and sustainable energy.

- Objective 1: Ensure that Lakewood’s infrastructure can support the expanded use and transmission of alternative energy.

- Objective 2: Ensure that all Lakewood residents have opportunities to access renewable and affordable energy.
Alternative and Affordable Energy:

Goal: Ensure that Lakewood's residents and businesses have access to affordable, low-polluting, and sustainable energy.

- Objective 3: Ensure that Lakewood businesses, industry, and institutions have access to renewable energy.

- Objective 4: Increase resource efficiency in Public Infrastructure.
# Work Group: Sustainable Economy

<table>
<thead>
<tr>
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<th>Topic(s)</th>
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</thead>
<tbody>
<tr>
<td>Meeting #1</td>
<td>February 18, 2014 5:30-7:30 p.m.</td>
<td>Overview of topic and work group goals; Attracting and retaining local businesses</td>
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<tr>
<td>Meeting #2</td>
<td>March 11, 2014 5:30-7:30 p.m.</td>
<td>Household economics; Job skills training and education; Equity and resiliency.</td>
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<tr>
<td>Meeting #3</td>
<td>April 8, 2014 5:30-7:30 p.m.</td>
<td>Local business, materials, and sourcing; Greening Lakewood businesses</td>
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<tr>
<td>Meeting #4</td>
<td>May 6, 2014 5:30-7:30 p.m.</td>
<td>Review of goals and action steps; prioritization and metrics for measuring success</td>
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Work Group: Sustainable Economy

Participation:

- Rocky Mountain MicroFinance Institute
- Everitt Farms
- Jeffco Public Libraries
- Metro West Housing Solutions
- Jefferson County Workforce Center
- Jefferson County Human Services
- West Colfax Community Association
- Sustainable Neighborhoods Program resident representatives
- At-large resident representatives
- City of Lakewood Staff from Economic Development, Finance, and Planning Departments
Sustainable Economy Vision Statement

The City of Lakewood and its residents recognize the importance of a thriving local economy in fostering a vibrant and sustainable community.

Lakewood’s residents envision a collective future where local businesses are resource efficient, provide high quality jobs and locally sourced good and services; where community organizations, government, businesses, and residents build cooperative relationships; and where educational opportunities, job training, and the cost of living contribute to secure household economies and upward mobility.
Work Group: Energy & the Built Environment

- Local Self-Reliance, Prosperity, and Business Development
- Equity and Services
- Green Business Practices
- Upward mobility and Household Economies
Work Group: Sustainable Economy

Self-Reliant Local Economy

Goal: Foster a sustainable, prosperous, and self-reliant local economy.

• Objective 1: Ensure the availability of locally produced goods and locally available services.

• Objective 2: Ensure a prosperous local economy by attracting, retaining, and growing business in Lakewood.

• Objective 3: Increase self-reliance and prosperity by increasing employment opportunities and talent retention in Lakewood.
Work Group: Sustainable Economy

Equity & Services

Goal: Ensure opportunity and access for all Lakewood residents to human services, community facilities, and local government.

• Objective 1: Ensure that Lakewood residents of all racial and economic backgrounds are able to participate in civic life.

• Objective 2: Increase access to community facilities, services, and infrastructure for all residents.

• Objective 3: Support the provision and promotion of high-quality, supportive human services in coordination with governmental and non-governmental service providers.
Work Group: Sustainable Economy

Green Business Practices

Goal: Foster environmental business practices, operational efficiency, and procurement of sustainable goods.

• Objective 1: Encourage socially responsible and environmentally friendly business practices by Lakewood businesses and institutions.

• Objective 2: Decrease the carbon footprint (embedded energy from manufacturing and shipping) in goods consumed in Lakewood.

• Objective 3: Encourage behavior shifts that enhance productivity and employee health through holistic review of facilities, employment policies, and operations.
Work Group: Sustainable Economy

Upward Mobility & Household Economies

Goal: Ensure job security, affordable housing, and opportunities for upward mobility.

- Objective 1: Reduce disparity in household incomes across all households in Lakewood.

- Objective 2: Make housing and transportation affordable and accessible for Lakewood residents.

- Objective 3: Increase professional skills and opportunities for job growth in Lakewood’s workforce.
Phase II: Sustainability Plan

Immediate Next Steps:
Work Groups 3 & 4
Working Towards Adoption/Implementation

- Work Groups
- Coordination and alignment with Comprehensive Plan
- Joint study session - fall 2014
- Analysis of desired outcomes & targets
- Cost-benefit analysis of implementation strategies
- Prioritization of implementation strategies
- Community open house - early 2015
- Plan adoption - spring 2015
- Baseline data collection/Implementation
Questions